

8. Conclusion

This thesis analyzed the subcontracting company Kadares OÜ. During the analysis, the weaknesses and strengths of the enterprise were distinguished. Therefore, the ideas were taken to the final list of solutions.

Based on the analysis, a list of solutions was created. This list should help subcontractor companies to improve their production and effectiveness in general. It is not necessary that all solutions must be used and implemented at the same time. Although, the use of all the solutions described in this work will only improve the work of the enterprise. This work follows lean manufacturing principles but adapts them to the specifics of the tasks of subcontractor companies.

For the convenience of using this list, all solutions were divided into the following three categories: solutions that are easy to introduce and/or do not require large capital; solutions that have nuances in the implementation and/or require relatively average capital; solutions that can be difficult to implement and/or require a large capital. The list of solutions is divided into these categories so that the company reading the present work could easily navigate the solutions, their price category, and complexity. Additionally, such a company could assess its capabilities and select those solutions that are most applicable to a particular factory, as well as estimate the costs.

Even though this thesis can be considered complete, there are possibilities left for future research. This thesis suggests a list of solutions for subcontracting companies. However, there are many types of subcontracting companies. Some are focusing on machining and producing small parts, some depend on a specific company and working only for them, some are working with assembly. Future research could change the list of solutions to be better for a certain type of subcontracting company.